# Report

## Edinburgh Integration Joint Board Strategic Plan 2019-2022 – Update Edinburgh Integration Joint Board

8 February 2019



#### **Executive Summary**

- 1. A draft of the Edinburgh Integration Joint Board (EIJB) Strategic Plan 2019-2022 was presented to the EIJB on 14 December 2018. The EIJB agreed that a completed draft be taken to the EIJB on 8 February 2019 prior to a consultation phase of three months.
- 2. An EIJB Development Session took place on 22 January 2019 to consider options to mitigate a larger than predicted funding shortfall for financial year 2019/2020. Given the scale of these budgetary pressures and the emerging Edinburgh Health and Social Care Partnership (EHSCP) transformational work, the EIJB considered that additional time was needed to reflect the impact on the draft Strategic Plan 2019-2022. The EIJB Chair and Vice-Chair reaffirmed this decision at the EIJB Agenda Planning Meeting on 24 January 2019. On 25 January 2019, the Chief Officer wrote to EIJB Members outlining the decision and rationale to delay the circulation of the draft Strategic Plan 2019-2022 to enable and ensure alignment of ambitions with the financial reality for the EIJB.
- 3. It is proposed to take the revised draft of the Strategic Plan 2019-2022 to the EIJB on 29 March 2019 prior to a consultation period of three months.
- 4. A formal extension to the existing Strategic Plan 2016-2019 will be required until the new Strategic Plan has been published.

#### Recommendations

- 5. The Edinburgh Integration Joint Board is asked to:
  - i. Note the rationale for extending the time for the production of the next draft of the Strategic Plan 2019-2022.
  - ii. Agree the new date of 29 March 2019 for the EIJB to consider the redrafted Strategic Plan 2019-2022 prior to a consultation period of three months.





iii. Agree the formal extension of the existing Strategic Plan 2016-2019 including Directions until the new Strategic Plan is published.

#### **Background**

- 6. A draft of the Strategic Plan 2019-2022 (which did not include Commissioning Plans and Directions) was presented to the last EIJB on 14 December 2018. The EIJB directed that a completed draft be taken to the EIJB on 8 February 2019, prior to commencing a three-month period of consultation. Since the last EIJB, the Chief Officer has drafted a Transformation Paper, which is to be presented to the next EIJB on 8 January 2019. If approved by the EIJB, the Transformation Paper will fundamentally alter the approach of the Strategic Plan 2019-2022.
- 7. The City of Edinburgh Council (the Council) budget forecast for financial year 2019/2020 placed a higher than expected budget reduction target on the EHSCP of circa £19M. The predicted budget reduction target from NHS Lothian is expected to be in the region of circa £9.5M. An EIJB Development Session took place on 22 January 2019 to consider options to mitigate the funding shortfall. Given the scale of the budgetary pressure, and the emerging EHSCP transformational work, the EIJB considered more time was required to refine the draft Strategic Plan 2019-2022. The EIJB Chair and Vice-Chair reaffirmed this decision at the EIJB Agenda Planning Meeting on 24 January 2019. The Chief Officer then wrote to EIJB Members informing them of this decision on 25 January 2019.
- 8. It is proposed that the refined draft Strategic Plan 2019-2022 be submitted to the EIJB for approval on 29 March 2019. A three-month consultation phase would then be instigated before publication expected in June following EIJB approval.
- 9. The existing Strategic Plan 2016-2019 including Directions would have to be formally extended by the EIJB to cover the period 1 April 2019 to the date of publication of Strategic Plan 2019-2022.

## **Key risks**

10. There is a risk of some internal or external disquiet caused by the delay in consulting on the draft Strategic Plan 2019-2022. Mitigation would be based on the unexpected funding shortfall for financial year 2019/2020 and the implications of the EHSCP emerging transformational work.

#### **Financial implications**

11. There are no financial implications arising from this report.

#### **Implications for Directions**

- 12. The delay will provide time to consider and re-draft the costed Directions in line with the revised budgetary position and transformation.
- 13. The existing Directions will remain in force until 21 June 2019 with the extension of the Strategic Plan 2016 to 2019.

#### **Equalities implications**

14. There are no equalities implications arising from this report.

#### **Sustainability implications**

15. There are no sustainability implications arising from this report.

#### **Involving people**

16. The start of the consultation phase will be delayed by seven weeks.

#### Impact on plans of other parties

17. The Reference Groups overseeing the five Strategic Commissioning Plans 2019-2022 will be advised on the next steps following consideration of this paper at the EIJB on 8 February.

## **Background reading/references**

18. None.

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# **Appendices**

# Appendix 1